

Read Book Making Things Happen Mastering Project Management Pdf For Free

Mastering Project Management: Applying Advanced Concepts to Systems Thinking, Control & Evaluation, Resource Allocation Making Things Happen Mastering Project Management Mastering Project Management Mastering Project Management Strategy and Processes Mastering Project Portfolio Management Mastering Project Human Resource Management Mastering IT Project Management The Project Manager *Mastering Software Project Management* *Mastering Project Time Management, Cost Control, and Quality Management* Mastering Project, Program, and Portfolio Management On Time and On Budget: Project Management Collection (4 Books) *The Complete Software Project Manager* Becoming a PMP® Certified Professional Project Management for Profit Mastering Project Management Integration and Scope Visualizing Project Management *HBR Guide to Project Management (HBR Guide Series)* Leading Complex Projects The Project Manager's Guide to Mastering Agile The Strategic Project Leader Mastering Principles and Practices in PMBOK, PRINCE2, and Scrum Mastering Risk and Procurement in Project Management Leading Complex Projects Mastering Project Management Brilliant Project Management ePub eBook *Mastering Project Management* The Blind Men and the Elephant The Complete Software Project Manager Project Management for Non-project Managers Mastering Project Management *Mastering Project Management* Mastering Risk and Procurement in Project Management Mastering Project Management, Second Edition Mastering Project Management Integration and Scope Mastering the Leadership Role in Project Management Fundamentals of Project Management Reinventing Project Management Project Management Lite

Whether you are organising an important event or heading up a large team, running a project can be a daunting process. Spiralling costs and missed deadlines are part of everyday life for many project managers - in fact, more projects fail than succeed! But project management doesn't have to be this way. It is possible to manage projects that consistently meet deadlines and come in within budget. Brilliant Project Management shows you how. Drawing on over 30 years of experience, you'll discover how to ensure your projects succeed every time. In this new edition Barker & Cole have included a section highlighting valuable sources of information in the challenging world of project management, including their inside track on methods, training and professional associations. It's the ultimate guide to becoming a brilliant project manager. Brilliant Outcomes Make a success of any project. Deliver on your promises. Save money, time and your sanity! Processes don't drive projects; people do. Successful project management is ultimately about effective communication, and more broadly, effective people management. Most books, however, deal largely with process - the mechanical, methodological side, and play down the human side. The Project Manager is a fresh approach to project management: it moves beyond the formal methodologies and techniques to shed light on the core skills that will make you a great project manager. It puts the project manager centre stage and provides you with an invaluable set of

experience-based lessons, tips, and advice to help you consistently deliver the results you want. Whether you are a project manager yourself, or someone who works with or recruits project managers, this book will be essential reading. **DISCOVER WHAT YOU NEED TO KNOW AND DO TO BE A GREAT PROJECT MANAGER** Mastering Project Management: Planning For Performance A Competency-Based Guidebook Focused on Technical Project Management-Includes PM Test Prep Questions Mastering Project Management is a three-part book series designed for individuals who manage or anticipate managing workplace projects such as technical specialists, apprentices, frontline leaders, engineers, managers, and project stakeholders. This Book 1, Planning for Performance, focuses on the technical side of the traditional project management life cycle and covers the tools and techniques most widely used to manage workplace projects. This book stresses the importance of effective planning in project management. It suggests that careful planning is essential for the successful execution of a project, as it helps ensure that the project is completed on time, within budget, and to the required quality standards. The book covers topics such as defining project scope, creating a project schedule, and managing project resources. By mastering the skills and techniques discussed in this book, you can effectively plan and control your projects, leading to better outcomes for your organizations. This book also focuses on the competency areas of Planning and Evaluation, Resource Management, Problem Solving, Communication, Leadership and Coaching, and Management Controls, which are incorporated into the four chapters outlined below. Book 1 Planning for Performance - Contemporary Project Management - Defining Project Scope - Project Planning and Scheduling Tools - Monitoring and Controlling Projects The two companion books, Results Through People, and Controlling Time, Money, and Risk, are focused on the leadership and business management sides of project management, respectively. Although the series is directed toward individuals, faculty teaching in universities and community college programs, as well as trainers in organizations will find it useful as a text or guide to bridge theory and practice. People in organizations who just want to learn and study more about project management can use the self-paced guidebooks for workshops and seminars or learn-at-lunch programs. As you proceed through the content and associated learning activities, it is helpful to apply what you learn to projects that you are familiar with. This will help you better understand the concepts and indicate areas for potential organizational improvement. This **MASTERING PROJECT MANAGEMENT- Planning for Performance** guidebook focuses primarily on all the competency areas associated with the Resource Management competency cluster or domain. For more information or visit: www.centrestar.com Take charge of your teams and lead them to victory! For nearly a decade, Mastering Project Management, has been the field's gold standard reference. Now, James Lewis has updated his classic guide, offering both practical, real-world guidance and a focus on higher-level tools and applications that you won't find anywhere else. This fully revised second edition shows project managers and team leaders from all industries how to ramp up and fine-tune managing skills and bring all projects to a successful completion. Carefully avoiding any overlap from his other popular project management titles, Lewis clearly defines your role as a project manager and outlines the steps to mastering project management. Lewis has also included the most up-to-date information on today's hot-button topics in the field,

providing the know-how you need to: Utilize the Project Management Body of Knowledge (PMBOK) Survive "no-win" projects Apply Six Sigma in project management Improve estimating capability Manage project risks Identify customer requirements Control costs Understand systems thinking and apply it to projects Lewis shows you how to manage multicultural project teams, coach team members for improved performance, and deal effectively with project stakeholders. He gives you an arsenal of tools for utilizing systems thinking, achieving optimal decision-making, reporting project status, and managing project change and configuration control. Lewis also covers the human element, showing you the most effective ways to conduct interviews, manage meetings, conduct performance reviews, and handle vendors and contractors. If you want to be more than a casual project manager, if you desire to understand every function in your organization, if you aspire to higher management levels, the second edition of Mastering Project Management is your personal guide to success. Streamline project workflow with expert agile implementation The Project Management Profession is beginning to go through rapid and profound transformation due to the widespread adoption of agile methodologies. Those changes are likely to dramatically change the role of project managers in many environments as we have known them and raise the bar for the entire project management profession; however, we are in the early stages of that transformation and there is a lot of confusion about the impact it has on project managers: There are many stereotypes and misconceptions that exist about both Agile and traditional plan-driven project management, Agile and traditional project management principles and practices are treated as separate and independent domains of knowledge with little or no integration between the two and sometimes seen as in conflict with each other Agile and "Waterfall" are thought of as two binary, mutually-exclusive choices and companies sometimes try to force-fit their business and projects to one of those extremes when the right solution is to fit the approach to the project It's no wonder that many Project Managers might be confused by all of this! This book will help project managers unravel a lot of the confusion that exists; develop a totally new perspective to see Agile and traditional plan-driven project management principles and practices in a new light as complementary to each other rather than competitive; and learn to develop an adaptive approach to blend those principles and practices together in the right proportions to fit any situation. There are many books on Agile and many books on traditional project management but what's very unique about this book is that it takes an objective approach to help you understand the strengths and weaknesses of both of those areas to see how they can work synergistically to improve project outcomes in any project. The book includes discussion topics, real world case studies, and sample enterprise-level agile frameworks that facilitate hands-on learning as well as an in-depth discussion of the principles behind both Agile and traditional plan-driven project management practices to provide a more thorough level of understanding. In previous years, setting up IT infrastructure involved just the preparation of the data center. It has become much more complex and evolved today. The infrastructure includes not only the data center facility, but also the entire organization by providing internet connectivity to customers, vendors, and company executives on the move. Mastering IT Project Management is the first book to detail how to create IT infrastructure rather than simply describe how to manage the IT function or software development. This

unique and comprehensive reference covers all aspects needed to successfully manage this type of project in an organization. J. Ross Publishing offers an add-on at a nominal cost — Downloadable, customizable tools and templates ready for immediate implementation. This volume enables managers to review, extend and sharpen their project management skills, promoting individual development, personal and organizational effectiveness. Practical features include key questions, action checklists, activities and guides to best practice. Commercial and competitive pressures place ever greater demands on the project manager and their team. Each project presents its own challenges--size, technical complexity, risk, timescale--and professional management skills of the highest order are needed to ensure success. To be fully effective, project managers (and managers of projects!) need to take decisions from a business perspective and know how to identify and harness all the relevant skills required for the job. Mastering Project Management enables the busy manager to review, extend and sharpen their project management skills. It promotes individual development, personal and organisational effectiveness by: reviewing lessons from past projects and exchanges, experience and ideas; enabling experienced project managers to assess and improve performance and methods; providing practical tools and techniques for the busy manager to improve their projects. Learn powerful communications and stakeholder management techniques that dramatically improve your ability to deliver projects successfully! Unlike other project guides, which address these issues only in passing, Mastering Project Human Resource Management offers practical, real-world guidance, in-the-trenches insights, and proven applications. You'll learn how to: Identify stakeholders and initiate communications Plan for effective HR, communications, and stakeholder management Build, develop, and manage project teams capable of powerfully effective communication and stakeholder engagement Monitor, control, and optimize the effectiveness of your communication and engagement This book is part of a new series of six cutting-edge project management guides for both working practitioners and students. Like all books in this series, it offers deep practical insight into the successful design, management, and control of complex modern projects. Using real case studies and proven applications, expert authors show how multiple functions and disciplines can and must be integrated to achieve a successful outcome. Individually, these books focus on realistic, actionable solutions, not theory. Together, they provide comprehensive guidance for working project managers at all levels, as well as indispensable knowledge for anyone pursuing PMI/PMBOK certification or other accreditation in the field. Get your projects done without having a Master's Degree in Project Management There is no shortage of books on project management, yet most of those guides are weighed down with tiresome project management-speak and heavy process. This easy-to-use, step-by-step, plain English guide to project management shows readers how to hit ground running and nail the completion of projects. For beginners who find themselves in charge of a project but have no clue where to start or those who are struggling or feel overwhelmed, Project Management Lite focuses less on the theory and more on the action with simple worksheets and checklists. Author Juana Clark Craig, PMP, draws on over twenty-five years of project management experience gained while working in Fortune 500 companies to deliver a minimalistic approach to managing your projects without the mumbo-jumbo of traditional project management techniques. As

executives build and nurture their organization's strategic agility in today's turbulent, uncertain business environment, the ability to lead strategic change has become more critical than ever. **The Strategic Project Leader: Mastering Service-Based Project Leadership, Second Edition** will help project managers lead with confidence in temporary, ambiguous team structures that execute risk-laden work in an increasingly agile project environment. Like the first edition, this edition encourages readers to take ownership of their leadership agenda and become disciplined in the processes of building a framework of leadership skills. Readers are introduced to a new role: the service-based project leader. This role serves the entire project organization by creating a meaningful experience for team members, customers, and critical stakeholders. The book provides practical guidance to help you move from project manager to service-based project leader. Detailing a framework for developing and refining leadership skills, it explains how to build a leadership competency pyramid and then execute a self-directed plan for building leadership competencies. The leadership competency pyramid includes an intuitive model that will be helpful to project managers at any level. The book elaborates on the components of each layer of the pyramid and how each layer relates to the others. A chapter is dedicated to each layer of the pyramid, with supporting evidence for the necessity of each of these layers, as well as practical advice on how to build and practice these component layers. **Mastering Project Time Management, Cost Control, and Quality Management** gives managers powerful insights and tools for addressing the "Triple Constraints" that define virtually every project: time, cost, and quality. This book is part of a new series of seven cutting-edge project management guides for both working practitioners and students. Like all books in this series, it offers deep practical insight into the successful design, management, and control of complex modern projects. Using real case studies and proven applications, expert authors show how multiple functions and disciplines can and must be integrated to achieve a successful outcome. Individually, these books focus on realistic, actionable solutions, not theory. Together, they provide comprehensive guidance for working project managers at all levels, including highly-complex enterprise environments. These books also provide indispensable knowledge for anyone pursuing PMI/PMBOK or PRINCE2 certification, or other accreditation in the field. Using a familiar metaphor, the creator of True North's **Mastering Projects Workshop** and Sun Microsystems Inc.'s **Project Sun Workshop** shows readers how anyone can transform a fuzzy project assignment into a meaningful, satisfying experience. Effective risk management and procurement are crucial to project success. Unfortunately, many managers have spent relatively little time mastering these essential elements of the project management discipline, and many books on the subject treat these issues only lightly, if at all. In **Mastering Risk and Procurement in Project Management**, expert project manager and seasoned professor Randal Wilson focuses specifically on these essential techniques. Wilson addresses every stage of the project where risk management and procurement are relevant, especially planning, monitoring, and control. Teaching through the use of relevant examples and case studies, Wilson explains why risk management and procurement are so important to project success, illuminates the deep linkages amongst these tasks, shows how to avoid common pitfalls, and introduces best practice methodologies for integrating them throughout your business processes.

Drawing on his own extensive experience, he offers in-depth coverage of topics ranging from contracting and risk monitoring to project close-out, and gives readers practical knowledge of critical processes and tasks in project management. The Harvard Business Review Project Management Collection is for anyone serious about project management. Project Management for Profit shows every company owner and project manager—at businesses large and small—how to run projects differently. Reinventing Project Management, based on an unprecedented study of more than 600 projects in a variety of businesses and organizations around the globe, provides a new and highly adaptive model for planning and managing projects to achieve superior business results. Also included in this collection are Managing Projects Large and Small, which will walk you through every step of project oversight from start to finish, and the HBR Guide to Project Management, which will help you: build a strong, focused team, break major objectives into manageable tasks, create a schedule that keeps all the moving parts under control, monitor progress toward your goals, manage stakeholders' expectations, and wrap up your project and gauge its success. In this book, project management expert Dr. Alexander Laufer leads an all-star team of practitioners and thought leaders in presenting a powerful project leadership framework. Laufer's framework addresses the toughest challenges of new product development: large, complex projects composed of many diverse, geographically distributed, and highly interdependent components; organizational change; and repeated and risky tasks. Laufer reveals core leadership principles that are crucial to successful project leadership in dynamic and complex environments, regardless of industry, project goals, or stakeholders. Then, together with his contributors, he presents eight chapter-length case studies covering exceptionally challenging projects in a wide spectrum of industries and products – from developing missiles to reorganizing companies, building spacecraft and dairy plants to flying solar-powered airplanes. Readers will discover new ways to unleash the power of autonomy and learning; adapt to change on a timely basis; “give up” control without “losing” control; use face-to-face interaction to maximize alignment; manage “no fun” missions in hostile environments; deliver on bold ideas through sheer preparation; learn from practice – and unlearn lessons that need to be unlearned. Mastering the Leadership Role in Project Management will be invaluable to executives, project leaders, and aspiring project leaders in all organizations – regardless of their project goals, backgrounds, or experience. THE PROJECT MANAGEMENT CLASSIC-REVISED AND EXPANDED Now Includes Downloadable Forms and Worksheets Projects are becoming the heart of business. This comprehensive revision of the bestselling guide to project management explains the processes, practices, and management techniques you need to implement a successful project culture within your team and enterprise. Visualizing Project Management simplifies the challenge of managing complex projects with powerful, visual models that have been adopted by more than 100 leading government and private organizations. In this new Third Edition, the authors-leading thinkers and practitioners in the field-keep you on the cutting edge with a sophisticated approach that integrates project management, systems engineering, and process improvement. This advanced content can help take your career and your organization well beyond the fundamentals. New, downloadable forms, templates, and worksheets make it easy to implement powerful project techniques and tools. Includes references

to the Project Management Institute Body of Knowledge and the INCOSE Handbook to help you pass: The Project Management Professional Certification Exam The INCOSE Systems Engineer Certification Exam (CSEP) "I recommend this book to all those who aspire to project management [and] those who must supervise it." —Norman R. Augustine, former chairman and CEO Lockheed Martin Corporation "The importance of this excellent book, able to encompass these two key disciplines [systems engineering and project management], cannot be overemphasized." —Heinz Stoewer, President, INCOSE

A seasoned project management consultant introduces critical project management skills, tools and techniques. Includes case studies, checklists and exercises.

No More Headaches, Hypertension, or Heartburn If your work involves projects, then this book is for you. It will show every company owner and project manager—at businesses large and small—how to run projects differently. You'll benefit if you've ever:

- been over budget on a project
- exceeded a timeline on a project
- worked on a project that completely stalled as you neared the finish line
- lost money on a sure-thing project and had no idea why
- noticed that scope and feature creep held you back
- watched a project take three times as long as planned
- felt too embarrassed to perform a review of your successes and failures
- wondered whether your project actually made any money

By the time you finish the book, you'll be ready to implement Project Management for Profit in your own company—and be prepared to keep your projects on track and on budget. This unique text provides a holistic systems approach to project portfolio management which includes people, processes, tools, and techniques that work synergistically to produce portfolio decisions with the best chance of success. Accompanied by decision support software and advanced decision making techniques, it guides readers step-by-step through the entire project portfolio management process. This professional guide is also ideal for executive continuing education programs, and as a primary text for graduate level academic courses. Master the crucial risk management and procurement tasks that are indispensable to project success!

In Mastering Risk and Procurement in Project Management, expert project manager and seasoned professor Wilson addresses every stage of the project where risk management and procurement are relevant, especially planning, monitoring, and control. Teaching through relevant examples and case studies, Wilson explains: Why risk management and procurement are so crucial to achieving your project's goals The deep and surprising linkages that exist across risk management and procurement How to avoid common pitfalls How to integrate best-practice risk management and procurement throughout your PMBOK processes. Drawing on his own extensive experience, he offers in-depth coverage of topics ranging from contracting and risk monitoring to project close-out, and gives readers practical knowledge of critical processes and tasks in project management.

Quantitative analysis of outcomes vs PMs at the individual level **Leading Complex Projects** takes a unique approach to post-mortem analysis to provide project managers with invaluable insight. For the first time, individual PM characteristics are quantitatively linked to project outcomes through a major study investigating the role of project leadership in the success and failure of complex industrial projects; hard data on the backgrounds, education, and personality characteristics of over 100 directors of complex projects is analyzed against the backdrop of project performance to provide insight into controllable determinants of outcomes. By placing these

analyses alongside their own data, PMs will gain greater insight into areas of weakness and strength, locate recurring obstacles, and identify project components in need of greater planning, oversight, or control. The role of leadership is to deliver results; in project management, this means taking responsibility for project outcomes. PMs are driven by continuous improvement, and this book provides a wealth of insight to help you achieve the next step forward. Understand why small, simple projects consistently outperform larger, more complex projects Delve into the project manager's role in generating successful outcomes Examine the data from over 100 PMs of complex industrial projects Link PM characteristics to project outcome to find areas for improvement Complex industrial projects from around the world provide a solid basis for quantitative analysis of outcomes—and the PMs who drive them. Although the majority of the data is taken from projects in the petroleum industry, the insights gleaned from analysis are widely applicable across industry lines for PMs who lead complex projects of any stripe. Leading Complex Projects provides clear, data-backed improvement guidance for anyone in a project management role. Mastering Project Management Integration and Scope gives managers powerful insights and tools for addressing the most crucial success factor in any project: completely and accurately defining project objectives and deliverables, and transforming your definitions into effective requirements and an integrated project plan. This book is part of a new series of six cutting-edge project management guides for both working practitioners and students. Like all books in this series, it offers deep practical insight into the successful design, management, and control of complex modern projects. Using real case studies and proven applications, expert authors show how multiple functions and disciplines can and must be integrated to achieve a successful outcome. Individually, these books focus on realistic, actionable solutions, not theory. Together, they provide comprehensive guidance for working project managers at all levels, as well as indispensable knowledge for anyone pursuing PMI/PMBOK certification or other accreditation in the field. Pass the PMP 2021 exam with confidence with the help of practical and up-to-date coverage of project management practices from the 6th edition of the PMBOK® Guide Key FeaturesWritten by J. Ashley Hunt, an experienced PMP® trainer with over 20 years of project management experienceLearn with the help of PMP® practice tests, exam tips, and best practices from the PMBOK® GuideEffectively plan core project work aspects such as scope, cost, quality, procurement, and communicationBook Description One of the five most prestigious certifications in the world, the PMP® exam is said to be the most difficult non-technical certification exam. With this exam guide, you'll be able to address the challenges in learning advanced project management concepts. This PMP study guide covers all of the 10 project management knowledge areas, 5 process groups, 49 processes, and aspects of the Agile Practice Guide that you need to tailor your projects. With this book, you will understand the best practices found in the sixth edition of the PMBOK® Guide and the newly updated exam content outline. Throughout the book, you'll learn exam objectives in the form of a project for better understanding and effective implementation of real-world project management tasks, helping you to not only prepare for the exam but also implement project management best practices. Finally, you'll get to grips with the entire application and testing processes in PMP® and discover numerous tips and techniques for passing the exam on your first attempt. By

the end of this PMP® exam prep book, you'll have a solid understanding of everything you need to pass the PMP® certification exam, and be able to use this handy, on-the-job desktop reference guide to overcome challenges in project management. What you will learn

Understand how to fill out the exam application and what to expect on the day of the exam

Get a comprehensive overview of project management processes, knowledge areas, and project execution

Explore project and organization structures and other factors influencing projects

Manage risk, scheduling, and cost using expert tips and insights

Acquire and manage resources and communication in project work

Monitor and control projects from planning to execution

Discover professional responsibility, study tips, and what's in store for certified project management professionals

Who this book is for

If you are an experienced project manager looking for a common language and best practices in the project management space and want to achieve the PMP certification to accelerate your career growth, this book is for you. A minimum of 3 to 7 years of experience in leading and directing projects for a variety of industries will be useful. Mastering Project Management is a three-part book series designed for individuals who manage or anticipate managing workplace projects such as technical specialists, apprentices, frontline leaders, engineers, managers, and project stakeholders. This Book 3, Controlling Time, Money, and Risk, focuses on the business management side of project management. This book aims to help you effectively manage and control your projects. The book also discusses how to measure project performance and adjust as needed to ensure your projects are completed on time and within budget. Effective business management is critical to the success of any project. By mastering the skills and techniques discussed in this book, you can effectively control the time, money, and risk associated with your projects, leading to better outcomes for your organization. This book also focuses on the competency areas of Resource Usage and Management, Understanding Systems, Financial Management and Budgeting, Self-Direction, Decisiveness, Planning and Evaluation, and Management Controls, which are incorporated into the four chapters outlined below.

Book 3 Controlling Time, Money, and Risk - Identifying and Mitigating Project Risk - Controlling Project Costs and Budgets - Managing Time and Project Meetings - Completing and Closing Projects

The two companion books, Planning for Performance, and Results Through People, are focused on the technical and leadership sides of project management, respectively. Although the series is directed toward individuals, faculty teaching in universities and community college programs, as well as trainers in organizations will find it useful as a text or guide to bridge theory and practice. People in organizations who just want to learn and study more about project management can use the self-paced guidebooks for workshops and seminars or learn-at-lunch programs. As you proceed through the content and associated learning activities, it is helpful to apply what you learn to projects that you are familiar with. This will help you better understand the concepts, and indicate areas for potential organizational improvement. This MASTERING PROJECT MANAGEMENT-Controlling Time, Money, and Risk guidebook focuses primarily on all the competency areas associated with the Resource Management competency cluster or domain. For more information or visit: www.centrestar.com

Project management software. If you want to be more than a casual project manager; if you desire to understand every function in your organization; if you aspire to higher management levels; this guide clearly defines your

role and outlines the steps to mastering project management. -- Offers a collection of essays on philosophies and strategies for defining, leading, and managing projects. This book explains to technical and non-technical readers alike what it takes to get through a large software or web development project. It does not cite specific methods, but focuses on philosophy and strategy. Tens of thousands of readers rely on James Lewis's classic *Project Planning, Scheduling & Control* for hands-on help in bringing projects in on time and on budget. Now, this higher-level guide takes project managers beyond basic skills. Using the flexible and down-to-earth approach for which Lewis is famed, it covers advanced topics such as identifying customer requirements using QFD (quality function deployment); allocating resources for improved scheduling applying systems thinking; and using decision-support tools in project management. *Mastering Project Management* is a pragmatic and practical method to develop project management capabilities for the inexperienced student as well as the seasoned practitioner. It has been designed as a 'how-to' methodology that will enable readers to recreate effective project management in their own organization. **MEET YOUR GOALS—ON TIME AND ON BUDGET.** How do you rein in the scope of your project when you've got a group of demanding stakeholders breathing down your neck? And map out a schedule everyone can stick to? And motivate team members who have competing demands on their time and attention? Whether you're managing your first project or just tired of improvising, this guide will give you the tools and confidence you need to define smart goals, meet them, and capture lessons learned so future projects go even more smoothly. The HBR Guide to Project Management will help you: Build a strong, focused team Break major objectives into manageable tasks Create a schedule that keeps all the moving parts under control Monitor progress toward your goals Manage stakeholders' expectations Wrap up your project and gauge its success Your answer to the software project management gap *The Complete Software Project Manager: From Planning to Launch and Beyond* addresses an interesting problem experienced by today's project managers: they are often leading software projects, but have no background in technology. To close this gap in experience and help you improve your software project management skills, this essential text covers key topics, including: how to understand software development and why it is so difficult, how to plan a project, choose technology platforms, and develop project specifications, how to staff a project, how to develop a budget, test software development progress, and troubleshoot problems, and what to do when it all goes wrong. Real-life examples, hints, and management tools help you apply these new ideas, and lists of red flags, danger signals, and things to avoid at all costs assist in keeping your project on track. Companies have, due to the nature of the competitive environment, been somewhat forced to adopt new technologies. Oftentimes, the professionals leading the development of these technologies do not have any experience in the tech field—and this can cause problems. To improve efficiency and effectiveness, this groundbreaking book offers guidance to professionals who need a crash course in software project management. Review the basics of software project management, and dig into the more complicated topics that guide you in developing an effective management approach Avoid common pitfalls by perusing red flags, danger signals, and things to avoid at all costs Leverage practical roadmaps, charts, and step-by-step processes Explore real-world examples to see effective software project management in action

The Complete Software Project Manager: From Planning to Launch and Beyond is a fundamental resource for professionals who are leading software projects but do not have a background in technology. Quantitative analysis of outcomes vs PMs at the individual level Leading Complex Projects takes a unique approach to post-mortem analysis to provide project managers with invaluable insight. For the first time, individual PM characteristics are quantitatively linked to project outcomes through a major study investigating the role of project leadership in the success and failure of complex industrial projects; hard data on the backgrounds, education, and personality characteristics of over 100 directors of complex projects is analyzed against the backdrop of project performance to provide insight into controllable determinants of outcomes. By placing these analyses alongside their own data, PMs will gain greater insight into areas of weakness and strength, locate recurring obstacles, and identify project components in need of greater planning, oversight, or control. The role of leadership is to deliver results; in project management, this means taking responsibility for project outcomes. PMs are driven by continuous improvement, and this book provides a wealth of insight to help you achieve the next step forward. Understand why small, simple projects consistently outperform larger, more complex projects Delve into the project manager's role in generating successful outcomes Examine the data from over 100 PMs of complex industrial projects Link PM characteristics to project outcome to find areas for improvement Complex industrial projects from around the world provide a solid basis for quantitative analysis of outcomes—and the PMs who drive them. Although the majority of the data is taken from projects in the petroleum industry, the insights gleaned from analysis are widely applicable across industry lines for PMs who lead complex projects of any stripe. Leading Complex Projects provides clear, data-backed improvement guidance for anyone in a project management role. Projects are the engines that drive innovation from idea to commercialization. In fact, the number of projects in most organizations today is expanding while operations is shrinking. Yet, since many companies still focus on operational excellence and efficiency, most projects fail--largely because conventional project management concepts cannot adapt to a dynamic business environment. Moreover, top managers neglect their company's project activity, and line managers treat all their projects alike--as part of operations. Based on an unprecedented study of more than 600 projects in a variety of businesses and organizations around the globe, "Reinventing Project Management" provides a new and highly adaptive model for planning and managing projects to achieve superior business results. Learn powerful techniques for successfully managing modern projects, programs, and portfolios in any environment, no matter how complex. Mastering Project, Program, and Portfolio Management addresses several make-or-break issues associated with successful project management: organizational structure, linkages between project management and operations, and definitions and interrelationships amongst projects, programs and portfolios. Unlike other books, which address these issues only in passing, this book drills down to offer practical, real-world concepts, in-the-trenches insights, and proven applications. You'll learn how to: Plan projects and strategies to reflect your organization's needs and structures Develop and implement a successful Project Management Office (PMO) Organize projects, programs, and portfolios Systematically maximize the business value of

project management This book is part of a new series of six cutting-edge project management guides for both working practitioners and students. Like all books in this series, it offers deep practical insight into the successful design, management, and control of complex modern projects. Using real case studies and proven applications, expert authors show how multiple functions and disciplines can and must be integrated to achieve a successful outcome. Individually, these books focus on realistic, actionable solutions, not theory. Together, they provide comprehensive guidance for working project managers at all levels, as well as indispensable knowledge for anyone pursuing PMI/PMBOK certification or other accreditation in the field. Mastering Project Management Strategy and Processes gives managers powerful insights and tools for structuring and managing any project based on business strategy and how that project will be used. Starting with project objectives, it demonstrates how to establish processes that optimally group actions at each stage of the project lifecycle - thereby maximizing the likelihood of success. This book is part of a new series of six cutting-edge project management guides for both working practitioners and students. Like all books in this series, it offers deep practical insight into the successful design, management, and control of complex modern projects. Using real case studies and proven applications, expert authors show how multiple functions and disciplines can and must be integrated to achieve a successful outcome. Individually, these books focus on realistic, actionable solutions, not theory. Together, they provide comprehensive guidance for working project managers at all levels, as well as indispensable knowledge for anyone pursuing professional certification or other accreditation in the field. Updated concepts and tools to set up project plans, schedule work, monitor progress-and consistently achieve desired project results. In today's time-based and cost-conscious global business environment, tight project deadlines and stringent expectations are the norm. This classic book provides businesspeople with an excellent introduction to project management, supplying sound, basic information (along with updated tools and techniques) to understand and master the complexities and nuances of project management. Clear and down-to-earth, this step-by-step guide explains how to effectively spearhead every stage of a project-from developing the goals and objectives to managing the project team-and make project management work in any company. This updated second edition includes: * New material on the Project Management Body of Knowledge (PMBOK) * Do's and don'ts of implementing scheduling software* Coverage of the PMP certification offered by the Project Management Institute* Updated information on developing problem statements and mission statements* Techniques for implementing today's project management technologies in any organization-in any industry. PMBOK®, PRINCE2®, and Scrum are today's three most widely recognized project management standards. The most successful project managers know how to draw on all three, and often combine them to deliver their projects more effectively and efficiently. In Mastering Principles and Practices in PMBOK, Prince2, and Scrum, Jihane Roudias shows project managers how these methods complement each other, how to integrate them, and how to troubleshoot projects involving any or all of them. Roudias illuminates core project concepts, processes, and areas of knowledge in each methodology, guides you in synthesizing them, and reviews the types of difficulties you may encounter in each project process. Drawing on extensive personal experience, Roudias also emphasizes

the importance of project risk management, monitoring, and evaluation systems – and demonstrates how to use them to make timely and informed decisions at every stage of your project. For every project management practitioner and student pursuing PMBOK/PMI, PRINCE2, and/or Scrum certification, or seeking to use these methodologies together to achieve better project performance. Your answer to the software project management gap The Complete Software Project Manager: From Planning to Launch and Beyond addresses an interesting problem experienced by today's project managers: they are often leading software projects, but have no background in technology. To close this gap in experience and help you improve your software project management skills, this essential text covers key topics, including: how to understand software development and why it is so difficult, how to plan a project, choose technology platforms, and develop project specifications, how to staff a project, how to develop a budget, test software development progress, and troubleshoot problems, and what to do when it all goes wrong. Real-life examples, hints, and management tools help you apply these new ideas, and lists of red flags, danger signals, and things to avoid at all costs assist in keeping your project on track. Companies have, due to the nature of the competitive environment, been somewhat forced to adopt new technologies. Oftentimes, the professionals leading the development of these technologies do not have any experience in the tech field—and this can cause problems. To improve efficiency and effectiveness, this groundbreaking book offers guidance to professionals who need a crash course in software project management. Review the basics of software project management, and dig into the more complicated topics that guide you in developing an effective management approach Avoid common pitfalls by perusing red flags, danger signals, and things to avoid at all costs Leverage practical roadmaps, charts, and step-by-step processes Explore real-world examples to see effective software project management in action The Complete Software Project Manager: From Planning to Launch and Beyond is a fundamental resource for professionals who are leading software projects but do not have a background in technology.

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